

## SECTION 2 - NOTABLE LETTERS FROM NOTABLE PEOPLE

Dr. Chambers was internationally known and recognized for his long-standing contributions to higher education. These are thirty-one letters from notable individuals, including two from appreciative student classes, on a variety of notable topics. These "snapshots" of Dr. Chambers span twenty years--the 1960s and 1970s--which included Dr. Chambers' years at Michigan and his assignment as Executive Director of the Michigan Council of State College Presidents, and his "careers" at Indiana University and at Illinois State University.

There are letters from higher education illuminaries, state officials, and national leaders. These include Stanley Ikenberry, prior to his moving to Penn State and later to the Presidency of the University of Illinois; the notation by John Crowl of the CHRONICLE OF HIGHER EDUCATION of Reagan's firing Clark Kerr; and United States Senators and Governors, including Ronald Reagan when he was governor of California. A note from former student Mike Matthews in February, 1985, was in regard to a videotaped interview which was held with Dr. Chambers early in 1985. This was to be Dr. Chambers' last public "appearance" before his retirement from Illinois State University in May, 1985. This videotaped interview is available at the Center for Higher Education, Illinois State University.

Other letters from notable individuals may be found in all other sections of this compilation. Public officials and leaders are included, such as John Dale Russell, Tom Holy, Richard Millard of the Education Commission of the States, Kate Mueller, T. N. Hurd of New York, Jesse Unruh of California, Russell Thackrey, Allan Ostar, Harold Enarson, Harold Hodgkinson, Clark Kerr, David Henry, Joseph Cosand, and Terrell Bell (Utah Commissioner at that time), and Edward Jennings regarding the honorary doctoral degree received by Dr. Chambers on the 50th anniversary of his first Ph.D. from Ohio State.

**UNIVERSITY of ALASKA**

**COLLEGE, ALASKA**

**OFFICE OF THE PRESIDENT**


July 11, 1961

Dr. Merritt M. Chambers  
University of Michigan  
Ann Arbor, Mich.

Dear Dr. Chambers:

Congratulations upon your new assignment as Executive Director of the Michigan Council of State College Presidents. Believe me, this is a tough assignment, but I know that you will be able to accomplish much of real benefit, not only for higher education in Michigan, but for higher education in all America.

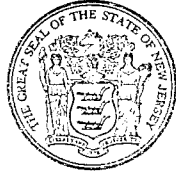
Cordially yours,



William R. Wood  
President

WRW/kb

***Please Reply by Air Mail***



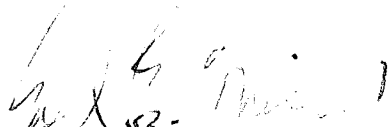
**State of New Jersey**  
**DEPARTMENT OF EDUCATION**  
175 WEST STATE STREET  
TRENTON 25, N. J.

March 15, 1962

Dear M. M.:

Your contribution to the sectional meeting of the National Conference on Higher Education in Chicago was especially significant for these times. As an admirer of your leadership and your impact upon Higher Education in America, I remind you that it was refreshing to attend the session and to observe your own salient observations.

Very sincerely yours,

  
Earl E. Mosier  
Assistant Commissioner for Higher Education

EEM:kec

Dr. M. M. Chambers  
Executive Director  
Michigan Council of State Colleges  
705 Stoddard Building  
Lansing 23, Michigan

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## United States Senate

COMMITTEE ON APPROPRIATIONS

October 21, 1966

THOMAS J. SCOTT, CHIEF CLERK  
WM. W. WOODRUFF, ASST. CHIEF CLERK

Professor M. M. Chambers  
Indiana University  
Bloomington, Indiana 47405

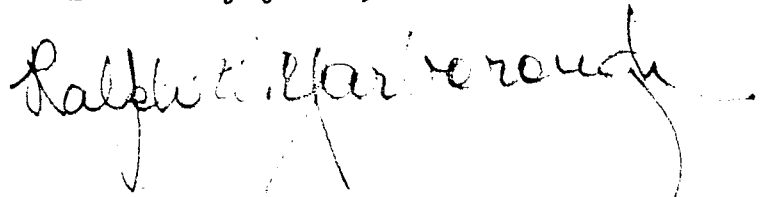
Dear Professor Chambers:

Your remarks as published in the Austin American in Austin, Texas, on May 3rd of this year interested me very highly. You stated in that report that a practical public investment in human beings would be made by the abolition of tuition at colleges and universities; you went on to say that average students receive less attention, because "if any selection is involved in the program, they are the ones who are likely not to be selected."

I take great interest in making education, higher and lower, available to all Americans, and agree with you that this is a wise investment on the part of the American public. The best insurance that this country can have for the continuing prosperity and greatness of the nation and its people is an education population.

It would be greatly appreciated if I could obtain from you a copy of your remarks on the occasion of this interview which I saw reported on May 3, and any similar remarks that you have made. Your views are of great interest to me.

Sincerely yours,



Ralph Yarborough

RY:amp

OFFICE OF THE PROVOST

September 10, 1964

Dr. M. M. Chambers  
Education Building  
Indiana University  
Bloomington, Indiana 47405

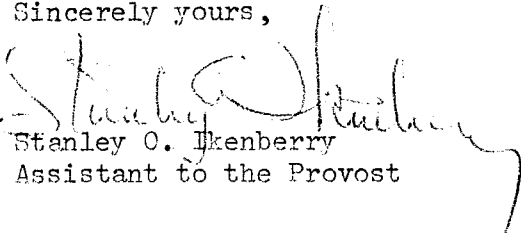
Dear Dr. Chambers:

First let me say how helpful your Grapevine reports are to us. We are deeply appreciative of your service. In reviewing the April 1964 issue of the Grapevine, Miss Louise Keener, our Comptroller, ran across a fact in which I thought you would have some interest. On page 416 West Virginia University is shown with a state appropriation of \$11,911,000 with a footnote bc indicating that we are a land grant university with an agricultural experiment station and a cooperative extension division and that we have medical and paramedical schools. All of this, of course, is correct.

Outside of the normal state appropriation channels, there is a soft drink tax of roughly one cent per bottle which is earmarked exclusively for the support of the West Virginia University Medical Center. The tax yielded the revenue necessary for the construction of the physical facilities of the Medical Center (in excess of \$30,000,000) and is now used to support the operating programs of the Medical Center. Of course, the amount of revenue derived in any given year from the soft drink tax will vary but the trend during the last few years has been toward a slight increase each year. For the year 1963-64 the Medical Center derived a total of \$3,890,115.28 from the soft drink tax.

I have no particular suggestions as to how our situation might best be handled in your reporting system but I thought, none the less, that you would be interested in knowing of the situation. Please accept our best regards and our appreciation for your tireless efforts.

Sincerely yours,

  
Stanley O. Kenberry  
Assistant to the Provost

SOI:kw

*Ans'd Sept. 15*

EDITORIAL PROJECTS FOR EDUCATION

January 26, 1967

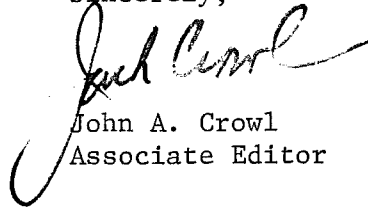
Dear Professor Chambers:

As you might have expected, the firing of Clark Kerr knocked our plans for the latest issue of THE CHRONICLE somewhat awry. We scrapped several items we had originally intended to run, including some material on governor's inaugural addresses, etc.

I hope that we will be able to begin running some items from state legislatures next month, since many of them are already in session, or will be soon.

Enclosed is our check for January. Do you have any idea when the February Grapevine will be ready -- and what might be in it?

Sincerely,



John A. Crowl  
Associate Editor

JAC:nlj

Enclosure

Professor M. M. Chambers  
Education Building  
Indiana University  
Bloomington, Indiana 47405

JOHN DALE RUSSELL  
R. R. 10, BOX 224, RUSSELL ROAD  
BLOOMINGTON, INDIANA 47401

TELEPHONE 336-4168  
AREA CODE 812

June 15, 1967

Mr. Rene H. P. Gimbrere  
470 West End Ave., Apt. 8B  
New York, N. Y. 10024

*Copy for Dr. Chambers*

Dear Mr. Gimbrere:

In response to your inquiry of June 12, I regret to report that I have made no compilations showing the extent to which the various states are appropriating public funds for the support of privately controlled institutions of higher education. I do not know of any such compilation.

If you have not already been in touch with Dr. M. M. Chambers on this question, I would suggest that you address an inquiry to him. He has the best current information on state appropriations for higher education, published from time to time in a mimeographed release known as GRAPEVINE. If anyone would have the kind of information you are seeking, it would be Dr. Chambers, or at least he would know where, if anywhere, such information is available. You can address Dr. M.M. Chambers at the School of Education, Indiana University, Bloomington, Indiana, 47401.

Sincerely yours,

*John Dale Russell*  
John Dale Russell



Christmas, 1968  
605 N. Street East  
Prairie City, Iowa 50228

Dear Relatives and Friends:

In the words of a long-time friend, 1968 will soon be "ancient history." Weatherwise and cropwise here in the Nation's bread basket, it has been a very good year. Unfortunately crop prices--corn in particular--are below those after World War II. Personally, it has been a very good year. My health continues excellent, for which I am deeply grateful.

Last May, traveling with an American Express Company party which included my good friends from Columbus, Ohio--Marshall and Irene Kidd--we visited the following countries: England, France, Holland, West Germany, Austria, Italy, Switzerland, Spain and Portugal, neither of which I had visited before. The bus trip from Amsterdam through West Germany, Austria, Italy and Switzerland was very pleasant. As evidence of the speed of travel today, we left Lisbon by plane at 3 p.m. on June 1st and at midnight of that same day I arrived in Des Moines, Iowa, 4500 miles away.

I think I wrote in an earlier letter that each of my two sisters (both widows) has a farm. I spent considerable time during the summer on them. However, this fall we have sold one of them and part of the other. It may be that I will be unemployed next year. Incidentally, the current plan is to visit South America with the Kidds in May, 1969.

In early October I took my younger sister to Denver to be with her daughter on the latter's birthday. The roads were excellent, the scenery beautiful and the food in great abundance, so all-in-all it was a pleasant trip. I was particularly interested in a visit to the Montfort Feed Lots near Greeley where we saw 98,000 head of cattle being fattened for slaughter and processing there at the lots.

Yesterday (Dec. 3rd) I returned after 12 days spent visiting friends in Columbus, Cleveland and Defiance, Ohio. The high spot of that trip was the Michigan-Ohio State football game on Nov. 23rd. By winning this game from Michigan by a score of 50-14 before 84,371 spectators, Ohio State won both the Big Ten Conference crown and the right to represent the Conference in the Rose Bowl in Pasadena on Jan. 1, 1969. I expect to have a ringside seat before my color TV for that event.



In my 1967 letter I mentioned I was doing some consulting work for the Iowa State Board of Regents in connection with the action of the 1967 Legislature to establish a new public college in western Iowa. Although the study is now done, it does not now seem likely that money will be appropriated next year to build this institution. I am much concerned about the continued disturbances in the University of California and the California State Colleges. I think President Charles Hitch of the University was about right when he made the following statement in a speech before the Academic Senate of the Berkeley Campus in October of this year: "There is a widespread belief throughout the State that the University is somehow bent on its own destruction."

As a lifelong Democrat, recently disillusioned by the party, I was pleased with the election of Richard Nixon. The Democrats have occupied the White House for 28 of the last 36 years, so I think the change highly desirable. My prayer is that the incoming administration will be able to get the senseless Vietnam War stopped and that we might move toward that day when there will be "Peace on earth and good will among men."

I continue to enjoy my home, relatives and long-time friends in this agricultural community. In retrospect, I regard the decision to return to my native state one of my better ones. As I grow older relatives and friends become increasingly important in my life. Consequently I look forward to hearing from you, but better yet a visit here. I hope you, too, have had a good year.

Again, my best wishes for the Holiday Season and for 1969.

*Tom Foley*

P.S. As heretofore, this letter is being printed and mailed from Berkeley, California by my good friends, the Seelys.

HUGH SCOTT  
PENNSYLVANIA

EUGENE S. COWEN  
ADMINISTRATIVE ASSISTANT

EDITH V. SKINNER  
EXECUTIVE ASSISTANT

## United States Senate

WASHINGTON, D.C. 20510

October 21, 1968

Dr. M. M. Chambers  
Indiana University  
Education Building  
Bloomington, Ind. 47405

Dear Doctor Chambers:

As an educator, I thought you might like to see the enclosed Congressional Record reprint dealing with Negro History and Culture.

My bill, S. 2979, to establish a Commission on Negro History and Culture is pending before the Senate Committee on Labor and Public Welfare.

Sincerely,

  
Hugh Scott  
U. S. Senator

Enclosure

DISTRICT OFFICE  
417 SOUTH HILL, SUITE 407  
LOS ANGELES, CALIFORNIA 90013  
TEL.: 628-2225

MEMBER CALIFORNIA LEGISLATURE  
SIXTY-FIFTH ASSEMBLY DISTRICT  
LOS ANGELES COUNTY

SACRAMENTO ADDRESS  
ASSEMBLY BOX 65  
STATE CAPITOL  
95814

# Assembly California Legislature

JESSE M. UNRUH  
ASSEMBLY DEMOCRATIC LEADER

Sacramento, California  
January 29, 1969

Professor M. M. Chambers  
Indiana University  
School of Education  
Education Building  
Bloomington, Indiana 47401

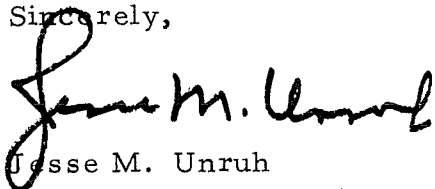
Dear Professor Chambers:

Thank you for your letter of January 13 regarding the tuition issue. I can not in truth say I believe higher education should be free for it is not now, nor has it ever been, free to the user here in California. I am opposed to further increases in the cost of higher education to the individual user, believing that such a tuition or fee increase is simply an additional tax.

While I cannot give my consent to your placing my name on your correspondence list as one who believes in "free" higher education, I am sending you a statement I recently made in regard to the cost of higher education.

I believe you might be interested in a recent progress report of the California Legislature's Joint Committee on Higher Education regarding the tuition issue. A final report should be issued sometime next month and I will be pleased to send you a copy of that document when it is available.

Sincerely,



Jesse M. Unruh  
Assembly Democratic Leader

JMU:wc

Enclosure



T. N. HURD  
DIRECTOR OF THE BUDGET

STATE OF NEW YORK  
EXECUTIVE DEPARTMENT  
DIVISION OF THE BUDGET  
STATE CAPITOL  
ALBANY 12224

May 22, 1969

Dr. M. M. Chambers  
Education Building  
Indiana University  
Bloomington, Indiana 47401

Dear Dr. Chambers:

Enclosed is a tabulation of New York State's appropriations for higher education for the fiscal year 1969-70. Specific expenditure limits were recommended for each State agency by the Governor for 1969-70. In addition to the cash expenditure limits, an increase in the State sales tax from 2 to 3 percent was enacted to help balance the State budget.

For your information, the following legislation affecting higher education programs was passed during the 1969 session:

1. State aid will be provided for private dental schools which expand their enrollments. No additional budget appropriations are necessary until 1970-71.
2. The State University Board of Trustees is required to establish regulations or limitations concerning community college operating and capital budgets, and such regulations are to be approved by the Director of the Budget.
3. State aid to the City University of New York is to be paid on an expenditure basis instead of being paid in advance.

In an effort to provide you with the most complete summary of State appropriations for higher education we have also included an estimated total for fringe benefits.

We hope that this information is of assistance.

Sincerely,

Enclosure

INDIANA UNIVERSITY

*Division of General and Technical Studies*

*1205 East Tenth Street*

BLOOMINGTON, INDIANA 47401

OFFICE OF THE DEAN

AREA CODE 812, TEL. NO. 337-8428

27 March 1969

Dr. M. M. Chambers  
Division of Higher Education  
School of Education  
Indiana University  
Bloomington, Indiana 47401

Dear Dr. Chambers

When I learned that you will be leaving Indiana University to become a visiting professor and consultant at Illinois State University, my thoughts returned to your arrival here in 1963. It was my personal privilege to have been in your first class here and, if my memory is correct, to have been a student in each of the classes you taught up to the time I was graduated. Each class was truly a rewarding experience.

Your contributions to the literature on higher education have been widely recognized, but even more important is the fact that you represent the master teacher. You exemplify those qualities of a teacher we read and hear about but rarely have the opportunity to find within and outside the classroom.

Please accept my kindest regards and best wishes for ever continuing success in your new appointment.

Most respectfully



V. H. Broertjes Ed D  
Director of Instructional Programs

jc

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## United States Senate

COMMITTEE ON  
LABOR AND PUBLIC WELFARE  
WASHINGTON, D.C. 20510

STEWART E. MCCLURE, STAFF DIRECTOR  
ROBERT E. NAGLE, GENERAL COUNSEL

April 28, 1971

G. Alan Hickrod, Associate Professor  
Department of Educational Administration  
Fruin Office Building, 300 North Street  
Illinois State University  
Normal, Illinois 61761

Dear Professor Hickrod:

Thank you for your letter congratulating me on my appointment to the Senate Labor and Public Welfare Committee. I share your enthusiasm and look forward to an active participation in the Committee's considerations of legislation.

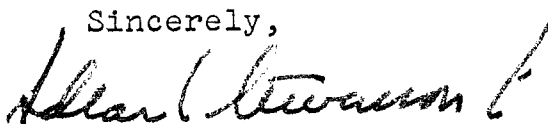
Although I am not a member of the Subcommittee on Education, I plan to take an active interest in this area. I have already met with a number of educational experts to discuss some new proposals to increase the effectiveness of our educational system.

I am sending you copies of three bills you may find interesting: S. 659, Education Amendments of 1971, the Democratic alternative to S. 1123, the Higher Education Opportunity Act of 1971, the Administration proposal. I am also enclosing S. 1161, proposed by Senator Mondale of Minnesota, the Student Assistance Act of 1971. Each relates directly to education above the secondary level. Hearings are now in progress on these bills.

There are so many bills introduced each year relating to education in K-12 I am not sure which would be most useful to you. Why don't you let me know which ones interest you particularly? Also, let me know if you want to know if legislation has been introduced pertaining to something specific and I'll do whatever I can to keep you informed. I am sending along hearings held on the Emergency Assistance and Quality Integration Act of 1971, as well as the Senate Report on that legislation.

Again, my thanks.

Sincerely,





EDUCATION COMMISSION OF THE STATES  
822 Lincoln Tower, 1860 Lincoln Street  
Denver, Colorado 80203 — 303 - 255-3631

November 13, 1969

Dr. M. M. Chambers  
Illinois State University  
University Professor of  
Educational Administration  
Normal, Illinois 61761

Dear Dr. Chambers:

I thoroughly enjoyed the opportunity of meeting you in Chicago and very much appreciated your willingness to have breakfast with Dr. Ellis and me.

I do want to assure you of the Education Commission of the State's genuine interest in the extraordinarily important work you are doing in collecting the information on state appropriations for higher education and disseminating it through Grapevine. If there is anyway in which we can be of help to you in this work I hope you will let us know. We would also like to work with you in planning for the continuation of this very important service if you should decide to leave Illinois State University or, and I hope this won't be for a long time, if you decide that you would like to relinquish some of the responsibility involved in the production of Grapevine. Under any circumstances I hope we can keep in contact and that you will call on us whenever we can be of help.

Cordially yours,

Richard M. Millard, Director  
Higher Education Services

RMM:mb

cc: Elmer Ellis

# INDIANA UNIVERSITY

School of Education

EDUCATION BUILDING

BLOOMINGTON, INDIANA 47401

October 22, 1973.

AREA CODE 812  
TEL. NO.

Dear Mr. Chambers,

How nice to hear from you and to get the pictures of your classes. I wish that I had also used that method for identifying my former students when they write to me and ask for recommendations and other favors. It is hard to remember their names and faces.

I suppose you know that Herman Wells has had quite a siege with a cracked vertebra in the lumbar region, which is so low that it is all the more hard to heal. He had 4½ weeks in the hospital in May, and then several weeks of intensive therapy in a swimming pool (Dr. Geiger's) with a nurse giving him back exercises, which they now think was too strenuous. He now walks with a cane, and seems a good deal better. He is just home from a voyage across the Atlantic on the Italian Michelangelo and a short auto trip through Spain with Peter Fraenkel, and has been able to make two trips by plane alone for Board meetings in New York and Washington. Four of us are still hopeful about a trip to Egypt in January for a special party of the Board of Trustees and their guests to Cairo and a trip up the Nile to Aswan and Abu Simbel, - but who knows??

I enclose a notice from the Press which will tell you that my Orchestra research is finally finished, and how glad I am to get that "out of my hair". It is a beautiful red book with gold letters, 400 pages of Catalogue, listing every piece of music ever played by the 27 Major American Orchestras, from 1842 to 1970. I wanted very much at first to get these data on the computer, but in the end I found that such a project would cost at least \$20,000.00 and all the rest of my life, so I am glad that I am now free to do something else. For one thing, I am now going over all my "papers" for the Archives. When I ask the advice of any historian or Librarian, they always say "Don't throw anything out", but of course I must throw out a great deal of "stuff" ~~etc.~~, so I just use my own judgment. I was amused recently when I went through the 16 letters when I was trying to get a small wooden platform moved into my classroom so that my 60 to 80 students could see and hear me better, with the final pronouncement telling me that I could not have it because the janitors did not like them.

I have read some of the reports in the New York Times on the ACE meetings in Washington, plus some summaries of Clark Kerr's final(?) report of that long term study, but the one I found most amusing was one by David Packard, Chairman of the Hewlett-Packard Co., who told a "meeting of top level business leaders and elite University Presidents" that corporations should no longer make unrestricted gifts to private education, because much of the power had gone to the faculty with decisions made by militant minorities.

I would like to know what you told the National Council of Art administrators, and what their questions were. The Orchestras are almost all in financial straits, so different from Europe where they get heavy government support. I am glad that I have finally got my history complete, because I feel sure that my period covers a unique era in their history, and that they will be quite different in programs, audiences, support and repertoires in the years to come. If you get any press reports or other write-up, do send it along. And always good luck and good wishes.

Cheerio, Kate H. Mueller



RONALD REAGAN  
GOVERNOR

State of California  
GOVERNOR'S OFFICE  
SACRAMENTO 95814



May 18, 1971

Dr. Joseph Reid Scott  
2361 Walden Square  
San Jose, California 95124

Dear Dr. Scott:

I sympathize with most all that you say and apologize for taking so long to tell you so.

I firmly believe our financial emergency to be of short duration, and I am asking all employees to forego increases in pay for this year. Executive Vice Chancellor Emeritus Cheit of Berkeley told the Commonwealth Club that seventy-one percent of the states of the Union are in such financial difficulty that higher education budgets are affected in anticipation, or may soon be. Just this week, I hear that New York is cutting \$750 million from its education budget; we are cutting none. I know of an institution at which the faculty are asked to take an eight and a half percent decrease in salary. Thank heaven we haven't found that necessary! All of us are in trouble, and I am not sure where faculty members would go for better financial security. Other states will have difficulty luring them away on any dollar basis. Nonetheless, I recognize the value of high quality faculty members. There are many of them in the state system and we will work in their interest.

Sincerely,

A handwritten signature in cursive script that reads "Ronald Reagan".

RONALD REAGAN  
Governor



December 28, 1973

Dr. M. M. Chambers  
Professor of Educational Administration  
and Consultant on Higher Education  
Illinois State University  
Bloomington-Normal, Illinois 61761

Dear Dr. Chambers:

Thank you for the copy of your letter to Don W. Driggs and for your kind words about me. As you know, I have rebuffed previous overtures concerning college and university presidencies; but I am interested in considering the University of Nevada - Reno position. I know the situation and the key people there, and I think that I can be effective.

If I don't wind up there, I am quite content in my present assignment; in fact, I may have the ideal job. But Bruce is ready for high school, which is a problem in the Washington area; Mae would like to return to the West in order to be closer to her sister; and I always liked the University of Nevada and that area of the country. So we will just wait and see how things work out.

Best wishes,

Kenneth E. Young

RUSSELL I. THACKREY  
510 N STREET, S. W. APT. N523  
WASHINGTON, D.C. 20024

January 27, 1974

Dr. M.M. Chambers  
Department of Educational Administration  
Illinois State University

~~Bloomington, Illinois~~  
Normal, Illinois 61761

Dear Dr. Chambers:

Thanks for yours of January 23. Sorry to put you to so much trouble in unraveling the Wisconsin situation. I think John Weaver was talking about the present "University of Wisconsin System"---that is,

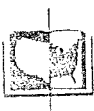
~~the entire system which now comprises including~~  
all the baccalaureate degree granting institutions. Your figures correspond ~~roughly~~ with his comments as I remember them. He was talking primarily about the problem of handling the staff reductions made necessary by a reduction in budget, plus other associated problems.

As to my "battle with the Carnegie Commission" I sometimes feel as if it were a case of a lightweight boxer with one hand tied, going against the heavyweight champion. I have been trying to stimulate some of the various Centers for the Study of Higher Education in public institutions to get into the business of analyzing some of the various studies, pronouncements, etc., that are being made. A good many, such as those of the Carnegie Commission in its tuition recommendations, and those by David Mundell which I have seen, are so full of false assumptions, shoddy figure-manuevering, etc., that an undergraduate student would receive a failing grade for such sloppy work.

What we need is about a dozen M.M. Chambers scattered around the country, ~~getting~~ getting graduate students interested in working on the important ~~in~~ rather than the trivial problems higher education faces.

With warmest regards,

  
Russell Thackrey



AMERICAN ASSOCIATION OF  
STATE COLLEGES AND UNIVERSITIES

February 26, 1974

Dr. M. M. Chambers  
Department of Educational Administration  
Illinois State University  
Normal, Illinois 61761

Dear M. M.:

Many thanks for your letter of February 18. John Mallan also expresses his thanks for your helpful suggestions.

We do plan to take many of the steps you mention. The Van Alstyne paper will be reprinted as a pamphlet and distributed very widely, and part of it may also be published in a journal like the Educational Record. We will probably also make available a summary of the paper for wider distribution.

We recognize your comment that the papers may have seemed "defensive." Our feeling was that this particular meeting should be devoted to developing a better intellectual defense for low tuition, responding to some of the criticisms made by the other side. We have often been accused by our opponents of being lousy on rhetoric and short on data, and we wanted to try to redress the balance. We feel that Carol and others have suggested important new lines of research, which we hope she and other scholars across the country will follow up. We intend to do everything possible to encourage such research and scholarly writing.

At the same time, we do not intend to neglect the more popular and political domain. For example, we are planning a series of pamphlets on the state which various groups--labor, women, minorities, farmers, and so on--have in low tuition. These will be popularized but also based on the best data available. We have other moves in mind to help our colleges in the states make a better case for low tuition.

We also want to develop a better reporting system about moves toward higher tuition (and related matters) in the 50 states.

We appreciate your ideas very much, and will hope to have your help as our work goes on. I agree completely that the campaign for low tuition should have started years ago--but in any case we are working on it now.

ALAN W. OSTAR, EXECUTIVE DIRECTOR

M. M. Chambers

-2-

February 26, 1974

I enclose a paper John Mallan gave at the National Student Lobby which presents some of our ideas on political strategies in the states.

Cordially,

Allan W. Ostar

AWO/lm  
Enclosure



**THE OHIO STATE UNIVERSITY**

OFFICE OF THE PRESIDENT

April 9, 1974

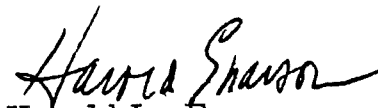
Professor M. M. Chambers  
Department of Educational Administration  
331 DeGarmo Hall  
Illinois State University  
Bloomington-Normal, Illinois 61761

Dear Dr. Chambers:

How kind of you to be sending me a complimentary copy of your latest book. I know it will be timely, useful, and informed -- and that cannot be said of the great majority of similar studies that are produced by government agencies.

And I'm flattered that I have been quoted!

With every good wish,

  
Harold L. Enarson  
President

HLE/mr



ONE DU PONT CIRCLE ■ SUITE 706 ■ WASHINGTON, D. C. 20036 ■ 202/293-7070

AMERICAN ASSOCIATION OF  
STATE COLLEGES AND UNIVERSITIES

April 11, 1974

ALLAN W. OSTAR, EXECUTIVE DIRECTOR

Dr. M. M. Chambers  
Department of Educational Administration  
331 DeGarmo Hall  
Illinois State University  
Normal, Illinois 61761

Dear M.M.:

The complimentary review copy of your book arrived on the same day as your letter. I appreciate your making it available to me. We will be happy to promote the book and will bring it to the attention of our members in MEMO: to the President. I continue to admire your leadership in support of public higher education. We are all in your debt.

Cordially,

Allan W. Ostar

signed in the absence of Dr. Ostar

UNIVERSITY OF VIRGINIA  
THE CURRY MEMORIAL SCHOOL OF EDUCATION  
RUFFNER HALL  
405 EMMET ST.  
CHARLOTTESVILLE, VIRGINIA

ENTER FOR HIGHER EDUCATION

July 1, 1975

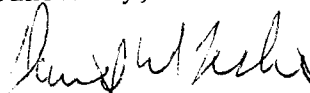
Professor M. M. Chambers  
Department of Educational Administration  
Educational Administration Annex  
Illinois State University  
Bloomington-Normal, Illinois 61761

Dear Professor Chambers:

Thank you for your note and helpful materials responding to our open request for help in establishing a "higher education-law" teaching network. Your contributions to the field are appreciated by those of us who need help in organizing the material. I am currently using your volume on faculty and staff issues in a summer course.

We are moving slowly and as yet informally on our network. Perhaps we shall be able to at least exchange lists of names over the coming weeks. We'll keep you informed and appreciate your interest.

Sincerely,



David W. Leslie  
Asst. Professor of Education

DWL:jm

LESLIE



# UNIVERSITY OF CALIFORNIA, BERKELEY

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SANTA BARBARA · SANTA CRUZ

CENTER FOR RESEARCH AND DEVELOPMENT  
IN HIGHER EDUCATION

BERKELEY, CALIFORNIA 94720

January 28, 1975

Mr. M. M. Chambers  
Professor of Educational  
Administration  
300 North Street  
Illinois State University  
Bloomington-Normal IL 61761

Dear Professor Chambers:

Charles Benson has shared with me your December 26 review of our recent publication. I thought your comments were very well taken, and was pleased to have them. Alas, as you may know, Charles and I are both onto other things, and it probably will not be possible for us to do the follow-up book which you propose in your letter.

As one example of the kind of thing I am doing now, I am sending a copy of an article that appeared in the last issue of the Educational Record on stages of adult development, which may interest you.

Thanks again for taking the time to do such a thoroughgoing analysis of our book. I have several friends at your institution, including the new dean of Arts and Sciences, and I hope very much that things go well for you this year.

Sincerely yours,

A handwritten signature in cursive script that reads "Harold L. Hodgkinson".

Dr. Harold L. Hodgkinson  
Research Educator

HLH/mak

c: Charles Benson

Carnegie Council on Policy Studies  
in Higher Education

2150 SHATTUCK AVENUE BERKELEY, CALIFORNIA 94704 (415)849-4474

CLARK KERR  
CHAIRMAN

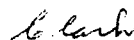
December 10, 1975

M. M. Chambers  
Illinois State University  
Department of Educational Administration  
Educational Administration Annex  
Bloomington-Normal, Illinois 61761

Dear Professor Chambers:

It is very true that Higher Education in Nine Countries is getting out of date. We have discussed the matter here but have not yet determined when or how we might proceed with an update and/or revision.

Sincerely,



Clark Kerr

CK:bmw



EXECUTIVE CHAMBERS

HONOLULU

GEORGE R. ARIYOSHI  
GOVERNOR

March 24, 1976

Dr. M. M. Chambers  
Department of Educational  
Administration  
Illinois State University  
Normal, Illinois 61761

Dear Dr. Chambers:


Thank you for your letter of March 2, 1976, and your "ground-rules" on the reporting of data on state tax fund appropriations for higher education.

I appreciate the difficulty in obtaining comparable data from all fifty states; nevertheless, the report you prepare is of interest and assistance to us in evaluating Hawaii's financial commitments to public higher education.

I am forwarding your "ground-rules" to my staff for proper action. We will continue to cooperate with you in providing data for this State.

With warm personal regards, I remain,

Yours very truly,

  
George R. Ariyoshi

June 21, 1976

Dr. M. M. Chambers  
Department of Educational  
Administration  
Illinois State University  
Normal, Illinois 61761

Dear Dr. Chambers:

I certainly appreciated your prompt and helpful  
reply to our Community College Finance survey.

If the Commission can ever be of help to you in  
any way, please do not hesitate to write me.

Again, thanks for your help in our survey.

Sincerely yours

A handwritten signature in black ink that reads "Bill Pickens". The signature is written in a cursive, slightly slanted style.

William H. Pickens  
Research Analyst

WHP:gs

# University of Illinois at Urbana-Champaign

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PRESIDENT EMERITUS  
333 Education Bldg.  
Urbana, IL 61801

January 24, 1977

Professor M. M. Chambers  
Department of Educational Administration  
Illinois State University  
Normal, IL 61761

Dear Professor Chambers:

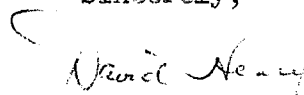
I am greatly pleased to be on the mailing list of those who receive complimentary copies of your new book, Keep Higher Education Moving. Although I have not yet had opportunity to examine all the essays in depth, I am sure that the volume will be most useful as a basic reference for students of higher education. You have performed a genuine service in providing an impressive overview of the four decades covered by your publications as well as a sound constructive view of the future. I know that I personally shall turn to the book many times for the professional chores that remain on my agenda.

This note gives me occasion to tell you that you have been a solid support for my own work over a long span of time. I first became acquainted with your volumes when I was at Wayne State and have quoted your commentary many times in support of ideas that I was attempting to put forward. Your five premises as sketched in the Preface have been my own, and your seven points listed on pages x and xi of the Preface describe the platform from which I have tried to interpret the work of the institutions and organizations with which I have been connected.

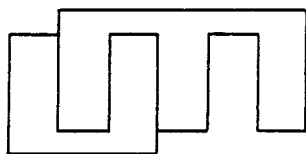
I know something of the effort required to prepare a volume of this kind, and all who use it will be indebted to you, both for the substance and for your dedication to the cause for which we have both labored.

Warm personal greetings and all good wishes --

Sincerely,



David D. Henry  
President Emeritus



THE UNIVERSITY OF MICHIGAN  
CENTER FOR THE STUDY OF HIGHER EDUCATION

School of Education  
Corner East and South University Avenues  
Ann Arbor, Michigan 48109

Tel. (313) 764-9472

January 31, 1977

Dr. M. M. Chambers  
Department of Educational Administration  
Illinois State University  
Normal, Illinois 61761

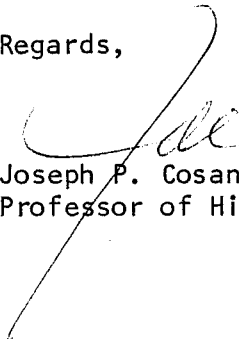
Dear M.M.:

Thank you for the copy of Keep Higher Education Moving. It was most gracious of you to think of me and I will enjoy reading your thoughts.

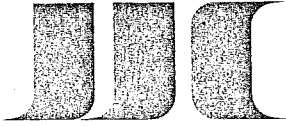
The Table of Contents invites the reader, for certainly you have covered those national issues which are facing higher education with increasing urgency. I would hope all leaders in higher education would have the opportunity and take the time to read your commentary.

I will look forward to seeing you in Chicago this coming March.

Regards,

  
Joseph P. Cosand  
Professor of Higher Education

JPC/ek



# Joliet Junior College

1216 HOUBOLT AVENUE

JOLIET, ILLINOIS 60436

(815) 729-9020

May 8, 1978

Dr. M. M. Chambers  
Department of Education and Administration  
De Garmo Hall  
Illinois State University  
Normal, IL 61761

Dear Dr. Chambers:

It is always a pleasure, though not a frequent enough one, to send a letter such as this one. It is an understatement to say that we were privileged to have the opportunity of hearing your presentation during our class (Crucial Issues in Higher Education), on Tuesday, May 2, 1978.

We are most appreciative of the time that you spent with us and are particularly grateful that you were willing to share your thoughts and opinions on the crucial issues. It was a most enlightening evening and very profitable for those of us who are either involved in higher education or are planning to be. Certainly we are most fortunate to have been afforded the opportunity to have you answer our questions and provide a perspective that we would not have otherwise been given.

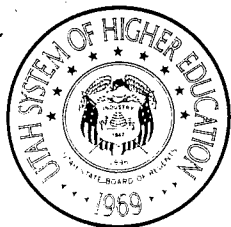
It is quite difficult to express accurately in a letter the feelings of an entire group, so may we say, once again, that we are extremely grateful to you for your time and willingness to share ideas. It was a most delightful and beneficial evening for all of us.

Sincerely,

Class in Crucial Issues in Higher Education  
(EDA 562)

*Dr. Verduin*  
*James J. Spence*  
*William J. ...*  
*Bill ...*  
*Dr. ...*  
*...*

*John E. Nae Jr.*  
*Art Adame*  
*John J. Kelly*  
*Wayne ...*



UTAH SYSTEM OF HIGHER EDUCATION  
STATE BOARD OF REGENTS

807 East South Temple • Suite 204 • Salt Lake City, Utah 84102 • Telephone 801-533-5617

T.H. BELL  
Commissioner and  
Chief Executive Officer

March 16, 1979

Mr. M. M. Chambers  
Department of Educational Administration  
Illinois State University  
Normal, Illinois 61761

Dear Mr. Chambers:

Please find enclosed two schedules, one adjusting the 1978-79 data submitted earlier and the 1979-80 data that has been recently acted on by the Utah Legislature.

If there are any questions, please call (801) 533-5617.

Sincerely,

T. H. Bell  
Commissioner

rr  
Enclosures

UNIVERSITY OF UTAH  
Salt Lake City  
1850

UTAH STATE UNIVERSITY  
Logan  
1888

WEBER STATE COLLEGE  
Ogden  
1889

SOUTHERN UTAH STATE COLLEGE  
Cedar City  
1897

SNOW COLLEGE  
Ephraim  
1888

DIXIE COLLEGE  
St. George  
1911

COLLEGE OF EASTERN UTAH  
Price  
1937

UTAH TECHNICAL COLLEGE  
Salt Lake City  
1947

UTAH TECHNICAL COLLEGE  
Provo  
1941





The Ohio State University

Office of the President

205 Administration Building  
190 North Oval Mall  
Columbus, Ohio 43210  
Phone 614 422-2424

November 6, 1981

Dr. Merritt M. Chambers  
311 S. Main Street  
Normal, Illinois 61761

Dear Dr. Chambers:

I am extremely pleased to inform you that The Ohio State University Board of Trustees at its meeting today unanimously approved the awarding of an honorary Doctor of Humane Letters degree for you. We would like to confer this degree upon you at our Autumn Quarter commencement ceremonies on Friday, December 11, 1981.

We hope that your schedule will permit you to join us on this important occasion. Please let us know at your earliest convenience if you will be able to be present. If so, our Office of Special Events will be in touch with you immediately regarding further details.

If the December date is inconvenient for you, you would also be most welcome at our Winter Quarter commencement on March 19, 1982, or our Spring Quarter commencement on June 11, 1982.

I offer my congratulations on your achievement, and I look forward to hearing from you.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Edward H. Jennings', written over a printed name.

Edward H. Jennings

EHJ/mm



Western Michigan University  
Kalamazoo, Michigan 49008

---

2/4/85

*Office of Public Information*

Dear Dr. Chambers,

I can't thank you enough for making the effort for our radio interview last week; as I told you, it's an interview I've always wanted to conduct, and I'm very grateful to you for the opportunity. It was, of course, very good to see you, although I was sorry to see that your health is not what you'd want it to be and that you've decided to retire. I'm sorry, too, that you're not teaching although I certainly hope students find their way to your office from time to time, as I was able to do last week.

It was also very good to see Gwen and to meet Ed Hines; they're awfully nice people to be with, as you know. You all made me feel very welcome and important, and I thank you for that. Let's please do stay in touch; it would mean a lot to me to do so. Meanwhile, have a good, strong spring and a warm summer.

With very best regards,

*Mike Matthews*  
Mike Matthews

PS As I told you, the interview was, indeed, a very good one, and I'll send you copies as soon as I can get them made,